

How can phased partnership
approach be developed to help
ILCF ?

What 'phases'?

- **Building Foundation:**

Local Rights. Groups band together, identified what was needed (*Sweden – family forest owners established associations*), Restoration, economic growth, etc.

- **Strong intervention:**

Heavy regulations/governance, incentives, subsidies, (*Sweden – needed partners to turn 'Associations' into 'Cooperatives' : banks, finance, etc*)

- **Light touch governance:**

Fine tuning: reforms, trust, clarity on roles, still evolution, light touch governance..(*Sweden – owners to take responsibility upon themselves*)

Phased? Generalized Approach?

Are phases sequential?

Site specific nuances are key to success

There is no blueprint!

Self determination:
entrepreneurial mindset,
independent approaches

How can partnerships (appropriate to context) establish and deliver?

How can ICLF toolkit deliver something meaningful on partnerships?

How can partnerships establish and deliver? And what types?

Foundation Context:

Rights are held, but need to reinforce rights. Partnerships required:

- Within a Rights holder - Community Leadership
- Between Rights holders– ie, other landholders (Associations)
- Rights holders and Government (emerging)
- Rights holders and NGO, Civil Society
- Rights holders and Industry

Value optimization/ generation context:

- Within a Rights holder - Community Leadership
- Between Rights holders– ie, other landholders (Associations)
- Rights holders and Government (strengthening); Politicians,
- Rights holders and NGO, Civil Society, Academics, Other third parties
- Rights holders and Industry
- Combination: Rights holders – Government – Buyers.
- Market Access Partners - ie, PEFC/FSC certification
- Independent Organization for Measurement (create trust)
- Investment – Finance private or public
- Extension services, Business Development services
- Knowledge Exchange/Access to information – between many different actors including RH-RH.

How can ICLF toolkit deliver something meaningful on partnerships?

- Helps to recognize that many others are in the same situation, give guidance to similar experience
- Help people who are not in 'our discussions' to understand governance, local context, etc (investment people)
- Recognize context can be actor specific as well.
- Recognize the critical role of alliances, organization, partners that the Swedish example is highlighting

How can ICLF toolkit deliver something meaningful on partnerships?

Principles of Partnerships, and clarification of what 'partnership' is:

- Structured (Agreement, etc)
- Informal (Based on trust, information)
- But can be almost anything....What is it not? Categorization? Strength
- More is not always better!! Needs to be an informed choice.