Break-out Group 1: Session 3 – Economic Contribution and Financing

- 1. How to develop efficient and profitable forest operations (incl. services) and ensure appropriate distribution of benefits from locally controlled forests between actors?
- 2. How to develop SMEs?
- 3. How to overcome problems in access to financing of investment in a broad sense to enhance benefits from locally controlled forests?
- 4. What should be the role of actors in the development of locally controlled forests including among others
 - donors
 - support organizations
 - service providers
 - private sector and other investors

Setting up and developing efficient and profitable forest SMEs

- Improve information flows
 - Ways of sharing information include texting market prices, web based, radio programmes, etc
- Reducing the bureaucratic and administrative load
- Key steps in capacity strengthening:
 - Community establishing priorities
 - Negotiating with investors and other outsiders
 - Basic management skills
- Sharing stories of success and failure
- Places to share information, equipment, etc between SMEs co-operation
- Organisations and alliances

Access to financing

Finance systems and training are linear, FRH systems are complex – huge understanding/language gap between them.

- Training and information
- Exchanges within finance sector on FSME investment
- Identification of products in the market eg green labelling, certificates etc

Role of actors

- FRHs and alliances sharing experiences, lobbying and advocacy
- State tackling problem of large scale being favoured over small scale – either in policy or in practice
- Investors talk to each other more
- Other organisations compiling list of existing efforts to tackle the financing challenge and share that info with alliances, FRHs

Next steps

- Documenting and sharing info about existing efforts to deal with financing issue
- Invite local finance people to future field dialogues
- Investors dialogue have a pre-dialogue scoping or planning dialogue/meeting
- Documentation of successful case studies
- Sharing learning from dialogues with decision makers and other actors in the dialogue host country

Break-out Group 2: Session 3 – Economic Contribution and Financing

- 1. How to develop efficient and profitable forest operations (incl. services) and ensure appropriate distribution of benefits from locally controlled forests between actors?
- 2. How to develop SMEs?
- 3. How to overcome problems in access to financing of investment in a broad sense to enhance benefits from locally controlled forests?
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Efficient and profitable forest operations

- Organisation important
- Start a dialogue
- Licensing all forest sector services
- Strong policy environment (fair pricing and taxation)
- Decentralisation
- Strategic measures that exist to be implemented
- Support production of final products

How to develop SMEs, and how to attract investment finance to LCF

- Scale is important for reducing transaction costs attracting investment
- Increase number of development funds to support SMEs
- Lower interest rates available
- Third party guarantees to business plans
- Increasing knowledge in governments about the value of SMEs to the overall economy and to local communities
- Property rights to attract international 'pure investment'

Role of other actors in LCF development

- Investment-preparedness soft investment required from donors, knowledge and capacity building from support organisations
- This enables favourable investment climate for private sector
- Donors should engage with governments to play their role in awareness-raising – however, communities and small rights holders must be involved in this process to avoid historically typical, top-down, donor/state strategic planning.

Break-out Group 3: Session 3 – Economic Contribution and Financing

- 1. How to develop efficient and profitable forest operations (incl. services) and ensure appropriate distribution of benefits from locally controlled forests between actors?
- 2. How to develop SMEs?
- 3. How to overcome problems in access to financing of investment in a broad sense to enhance benefits from locally controlled forests?
- 4. What should be the role of actors in the development of locally controlled forests including among others
 - donors
 - support organizations
 - service providers
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- How to develop efficient and profitable forest operations including services and ensure that appropriate distribution of benefits from locally controlled forests between actors?
- 1. Support the establishment and strengthening of local forest organisations / associations
- 2. Use of cooperatives as far as possible
- 3. Establish locally controlled enterprises to add value to forest products and services
- 4. Identify and support local/national initiatives that undertake effective forest operations that ensure local control

- How to develop SMEs?
- 1. Existing local communities and forest owners should be supported to start forest enterprises, for example saw mills, honey processing, mushrooms
- 2. Establish appropriate partnerships with outside businesses and market entities without losing local control. These could bring in knowledge, finance and additional markets.
- 3. Put in place appropriate legal and institutional frameworks to support the establishment and strengthening of SMEs for example financing mechanisms and operations.
- 4. Provide start-up seed capital from public sources to enable SMEs to develop

- How to overcome problems in access to financing of investment in a broad sense to enhance benefits from locally controlled forests?
- 1. Use local saving schemes to leverage extra financing from outside.
- 2. Government should put in place modalities that enable easy access to financing for local communities.
- 3. Ensure a level playing field to enable locally controlled forests to sell their products and obtain financing for their operations.
- 4. Address issues of cooperation in relation to financing among existing and potential SMEs.
- 5. Undertake joint planning, shared facilities for transportation and storage.
- 6. Obtain finance from profits made by SMEs

- What should be the role of actors in the development of locally controlled forests?
- 1. All actors should actively support and not undermine local control.
- 2. All actors should put all their interests on the table ensure transparency.
- 3. The roles and responsibilities of all the actors should be defined and be clarified.
- 4. All actors should support and respect local ownership and prevent dependency
- 5. Avoid mis-using the concept of social responsibility

Break-out Group 4: Session 3 – Economic Contribution and Financing

- 1. How to develop efficient and profitable forest operations (incl. services) and ensure appropriate distribution of benefits from locally controlled forests between actors?
- 2. How to develop SMEs?
- 3. How to overcome problems in access to financing of investment in a broad sense to enhance benefits from locally controlled forests?
- 4. What should be the role of actors in the development of locally controlled forests including among others
 - donors
 - support organizations
 - service providers
 - private sector and other investors

How to develop efficient and profitable forest operations

- •There are no real ownership rights, so it is hampering all development
- •To follow the Strategy for sustainable development of forestry in Macedonia (2006)
- To ensure that policy will not influence forestry
- Decentralization local governance in forestry
- Depolitization
- Local selfgovernment (Examle BiH Law on Forest was ...
- Cross sectoral cooperation (agriculture/ rural development)

How to develop small and medium enterprises

- Capacity building (association /members)
- Communication between relevant stakeholders
- Investments /financial issue

How to overcome problems in access to financing of investments

- -registration of the firm is very easy (2 days procedure)
- -high taxes for registered enterprises
- -lack of information about the financial and regulative incentives
- -lack of information how to access the funds (credits, donors,..) more transparency
- -finances and regulation system are controlled by the state (incomes, taxes) which makes the situation more difficult
- -social dimension is also very important and should be included
- -state and private forests should be equal (when budget is on question)
- -donors are short term finances
- -focusing on long term finances (state should be focused on)
- -appropriate system for controlling the private forestry (less expensive and more efficient)
- -birocratic system

Which is the role of the actors for the development of local controlled forestry

- -donors/support organizations preparatory phase
- --service providers/private sector should further development
- -associations oriented into service provision
- (information, training and economic activities)
- -cooperation of Balkan associations in terms of
- common approaching for international funds -networking